



Upcoming Business Opportunities with UCOR

Jim Blankenhorn
President and Program Manager



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Cleanup Today for a Nuclear Tomorrow™

About UCOR

Prime Environmental Cleanup Contractor for DOE's Oak Ridge Office of Environmental Management

	<p>Leveraging the past, built for the future</p>  <p>amentum</p> <p>with Honeywell</p>	<p>Proven delivery</p>   <p>Enhanced capability</p>  
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<p>Oak Ridge Reservation Cleanup Contract</p>
<p>10- to 15-year period of performance</p>
<p>Y-12/ORNL + remaining Heritage Center</p>
<p>\$8.3 Billion</p>

Total workforce of ~2,500

Delivered the World's Largest Environmental Cleanup




First to complete the nuclear lifecycle (construction-production-shutdown-cleanup) of a Manhattan Project site – enabling the nation's first “Nuclear Innovation District” at Oak Ridge.

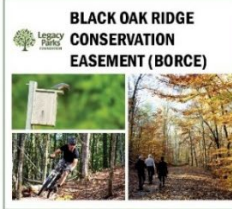
ETTP Cleanup: The Blueprint for Other Legacy Sites

- \$500 million in liability reduction
- 2,500+ acres for industrial development
- 3,500 acres in conservation
- An economic development success story...
 - \$15 billion in new investments
 - Estimated 4,000 new jobs
 - “The Epicenter” of new nuclear


\$15 billion in next-gen nuclear investments




Kairos Power




BLACK OAK RIDGE CONSERVATION EASEMENT (BORCE)




409th National Park




BWXT
BWXT Technologies, Inc.




RADIANT



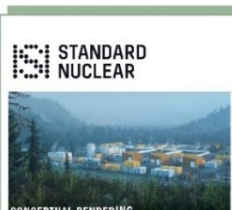
TRISO



orano

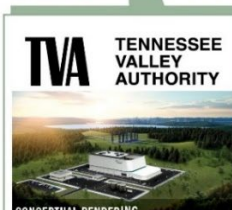


LIS TECHNOLOGIES INC.



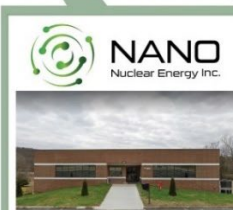
STANDARD NUCLEAR

CONCEPTUAL RENDERING

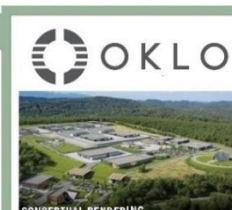


TVA TENNESSEE VALLEY AUTHORITY

CONCEPTUAL RENDERING



NANO
Nuclear Energy Inc.



OKLO

CONCEPTUAL RENDERING

What We Do



Cold and Dark



Characterization



Deactivation



Demolition



Waste Disposal

- Decommissioning, deactivation and demolition of structures
- Facility design and construction
- Cleanup of contaminated soil and groundwater
- Waste disposition and management

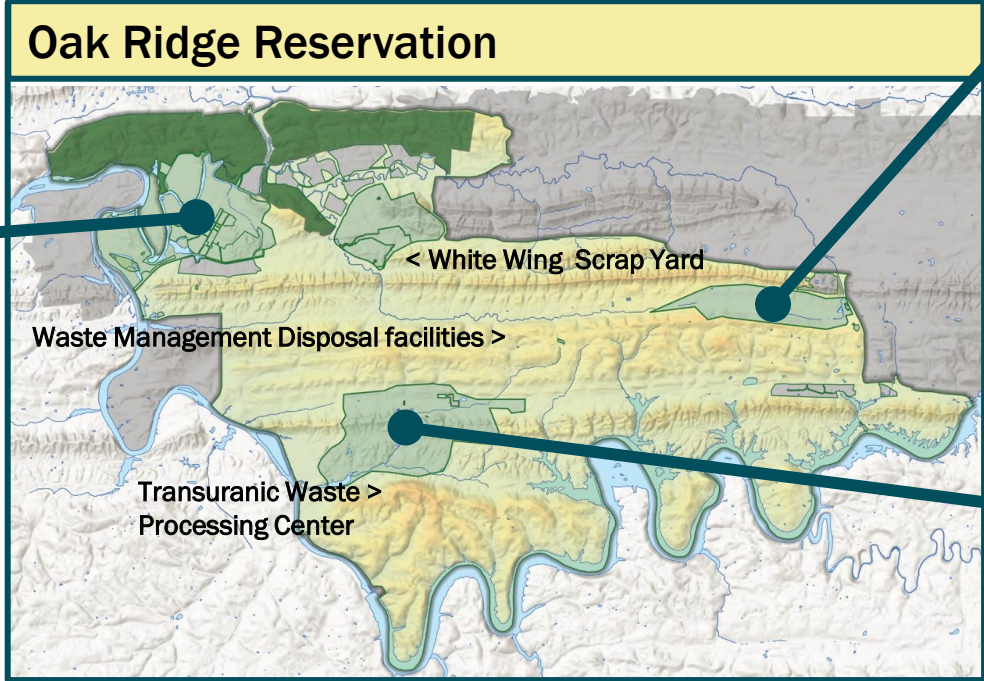
- Operations, surveillance, and maintenance of nuclear facilities
- Reindustrialization and conservation of federal land
- National historic preservation
- Asset management

Supported by professional staff in the areas of:

- Engineering
- Maintenance and Project Controls
- Safety
- Procurement/Supply Chain
- Contracts/General Counsel
- Medical
- IT
- Human Resources
- Public Affairs
- RadCon
- Project Management

Where We Work

Oak Ridge Nuclear Innovation District (East Tennessee Technology Park-Heritage Center)



Y-12 National Security Complex



Deactivation of three large mercury-use buildings and demolition of two large excess contaminated facilities in the next 10 years

Oak Ridge National Laboratory



Major transformation in the Central Campus area with the demolition of nearly 20 buildings in the next 10 years

Future Opportunities — East Tennessee Technology Park

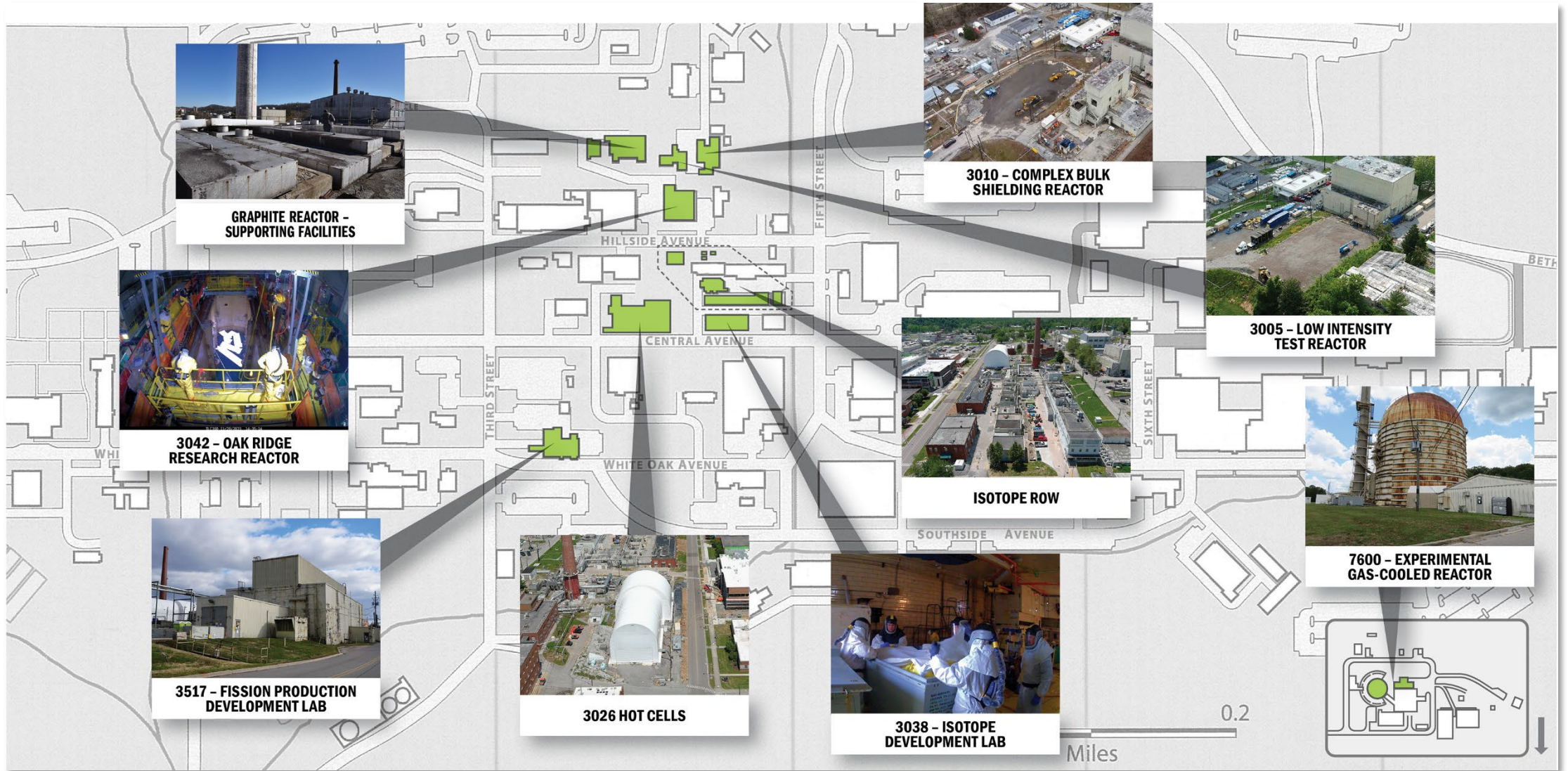


Complete outfall repairs



- Design & construct a water treatment system
- Rarity Ridge wastewater treatment plant
- Clean up Poplar Creek & Clinch River shoreline
- Remove two legacy bridges spanning Poplar Creek

ORNL Deactivation and Demolition



Future Opportunities — ORNL



Deactivation and
demolition of Isotope
Row facilities

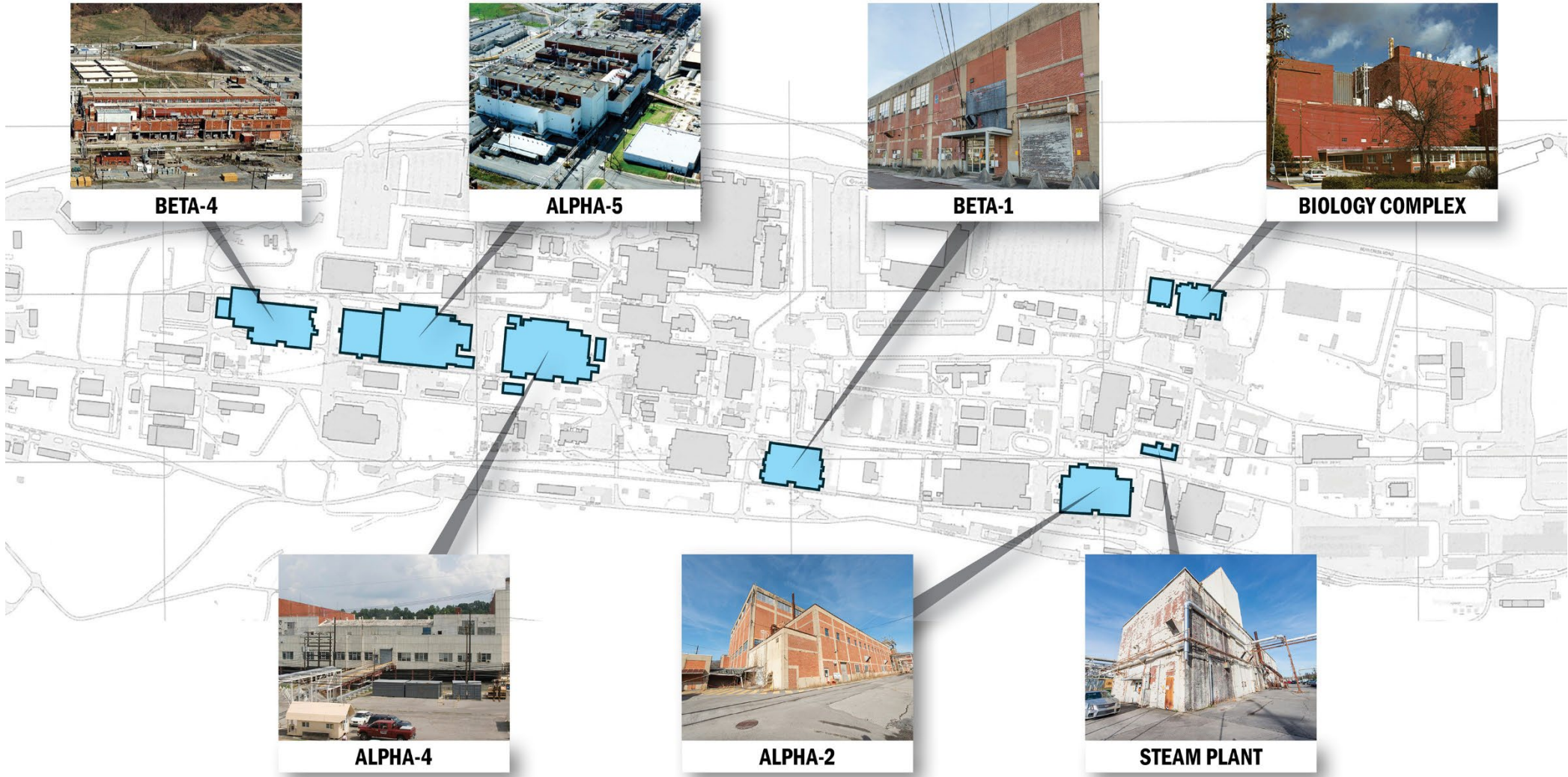


Deactivation and
demolition of 3042



3026 A-cell
demolition

Y-12 Deactivation and Demolition



Future Opportunities — Y-12



Old Steam Plant
demolition



Beta-4
deactivation



Beta-1
demolition

Looking Ahead: Mission Objectives

Nuclear Innovation District

Beneficial reuse of federal land to support the development of a new Nuclear Innovation District

- Complete cleanup and property transfers in specific areas to support new nuclear companies

Enduring Nuclear Operations

Completing work that enables EM to support enduring missions with operational excellence

- Implement nuclear operations strategies at ORNL and critical infrastructure projects needed to support cleanup goals

End State Delivery

Achieving end states on the Oak Ridge Reservation to support federal land reuse

- Deliver clean footprints at ORNL and Y-12 to support modernization and new mission growth

Subcontract Opportunities Forecast*

Environmental Management Disposal Facility (EMDF)

- EMDF site grading and infrastructure construction (FY26)
- Support building installation (FY26)
- Tank Farm installation (FY27)
- Landfill berms & liner installation (FY27/28)
- Landfill excavation (FY27/28)

**Opportunity forecasts are subject to change at the discretion of the Contracting Officer.*

Forecast Subcontract Opportunities*

Basic Order Agreements to support construction



**Opportunity forecasts are subject to change at the discretion of the Contracting Officer.*

Forecast Procurement Opportunities*

Heavy equipment and trailer rentals

Waste containers (stainless steel drums, boxes, liners, rollofs)

Pipes, valves, and fittings

Flexpacks (flexible packaging/containers for waste)

Respirators, filters, and replacement parts

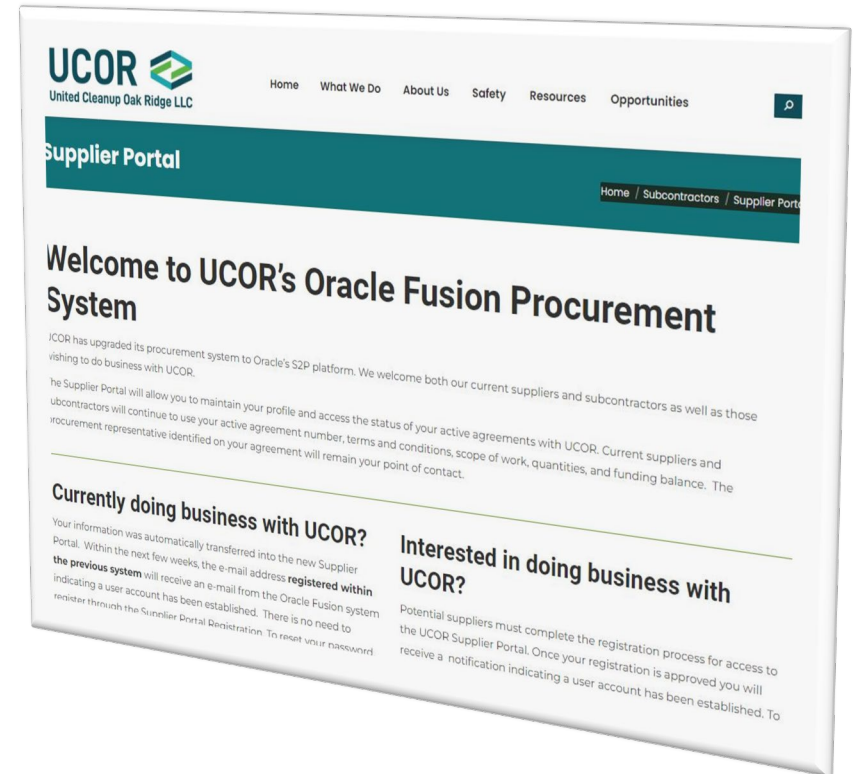
Glovebox replacement parts

Basic industrial and consumer supplies

**Opportunity forecasts are subject to change at the discretion of the Contracting Officer.*

How To Do Business with UCOR

- Oracle Fusion Procurement System
- Register: UCOR Supplier Portal
 - <https://ucor.com/subcontractors/supplier-portal>
 - www.ucor.com
- 90-Day Forecast
 - <https://ucor.com/90-day-forecast/>
- Send us your capability statement



Questions and Assistance

Kala Dickerson

Project Integration and Business Services Manager


Kala.Dickerson@orcc.doe.gov

Diana Osbourne

Small Business Program Manager

Diana.Osbourne@orcc.doe.gov

(865) 574-3449



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